

"Sustainability is deeply ingrained in our culture, central to the way we conduct business, and intrinsic to our success. I am confident that our commitment and thought leadership is inspiring our clients, consumers, employees, and suppliers to help find collective solutions and accelerate delivery to reach climate net zero by 2050."







**Dominic Blakemore**  
Group Chief Executive Officer



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## Environmental Leadership

-  Reducing food waste
-  Collaborating with suppliers
-  Adapting menus
-  Informing behaviour change

### AMBITIOUS CLIMATE TARGETS:

- Climate net zero by 2050 across our value chain
- 46% reduction in Scope 1 & 2 direct emissions by 2030
- 28% reduction in our Scope 3 emissions associated with the food & drink we purchase by 2030
- Carbon neutrality in our operations by 2030 (Scope 1 & 2)
- Approved science-based targets to 2030
- 50% reduction in food waste by 2030

### CREATING LONG-TERM PARTNERSHIPS:

As a business, we are agile, innovative leaders in sustainability – a position that supports our growth and enables us to set ambitious climate targets.

We are continuously evolving our offer to remain relevant and to serve our consumers what they want whilst offering insights on the environmental impacts of certain foods.

We also recognise that health and wellbeing often go hand in hand with sustainability. As a result, we're combining thought leadership, culinary expertise, and technology to achieve our goals. This is highly valued by our clients for whom we are a trusted advisor in this area creating mutually beneficial, long-term partnerships.



### 2023 KEY HIGHLIGHTS:

**12%**

reduction in emissions  
(2022 vs. 2019 baseline)

**c. 8,000**

sites with food waste recording technology

**1.6million**

meals donated to charity

**93%**

of sites offering at least one healthy meal

**£689million**

of sustainable bond proceeds allocated



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