Global Roadmap to Net Zero





Our Targets to Net Zero

To make our Climate Net Zero ambitions a reality, the actions we take over the next decade will be crucial. Which is why we have committed to:

Approved Science based targets to 2030



Carbon neutrality in our operations by 2030 (Scope 1 & 2)



Climate Net Zero by 2050 across our value chain

Estimated emissions with no action

12 What we do now Collaborate with clients on decarbonisation Use more seasonal and locally sourced produce Increase proportion of plant-based products in menus Emissions (million tonnes CO2e / yr) Educate and inform consumers to make more sustainable choices. What we will do Transition global fleet vehicles to 100% plug-in electric Switch to renewable electricity across our controlled operations Invest in decarbonisation projects that accelerate Net Zero innovation Increase sourcing from regenerative agriculture across all key food product categories How we will influence Deliver a global deforestation-free and land conversion-free supply chain strategy Work with suppliers to set their own Climate Net Zero and Science Based Targets Share best practice from early adopter countries to drive accelerated transformation globally Use our global scale and reach to drive sustainable consumption practices up and down our value chain 0

Our 2030 Targets:

46% reduction in Scope 1 & 2 direct emissions*

28% reduction in our Scope 3 emissions associated with the food & drink we buy

50% reduction in food waste

Net Zero by 2050



Carbon compensation

2019 2030 * from 2019 base year, in line with a 1.5°C trajectory 2050